SANILAC COUNTY COMMUNITY MENTAL HEALTH AUTHORITY

ADMINISTRATIVE POLICY

NUMBER: BA054

NAME: CASH MANAGEMENT POLICY

INITIAL APPROVAL DATE: 03/29/1999 BY: Audit Committee

(LAST) REVISION DATE: 02/15/2023 BY: CFO

(LAST) REVIEW DATE: 02/15/2024 BY: Policy Committee

DISCONTINUED DATE: N/A REPLACED BY: N/A

I. PURPOSE

To establish policies and procedures for the collection, disbursement and management of cash and revenues generated by mental health services.

II. APPLICATION

Populations: ALL

Programs: Direct - ALL

Contracted - ALL

III. POLICY

An effective system of cash management shall be maintained that anticipates cash needs and plans adequately to satisfy them.

IV. **DEFINITIONS**

V. STANDARDS

- A. Maximize return on idle funds
 - 1. Cash not required for operations shall be calculated and invested in short-term investment vehicles. The Chief Financial Officer oversees all cash funds and investments.
 - 2. Interest earned on funds deposited or invested is determined to be local match.

B. Expediting of cash receipts

- 1. The time lag between service performance and the receipt and deposit of funds shall be kept to a minimum.
- 2. Services shall be invoiced within 30 days of the last day of the month in which services were performed, provided a current budget and rates are available.

C. Collection Practices

- 1. A review of accounts receivable listings for past due balances will be performed on a continuous basis.
- 2. See Reimbursement Procedures.
- 3. Drawdown of funds to cover HHS grants is required.
 - A. Drawdowns can be completed as early as 72 hours in advance of funds utilization.

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- B. Drawdowns are limited to the minimum amount needed to cover allowable project costs
- C. Drawdowns are to be timed in accordance with the actual immediate cash requirements of carrying out the approved project.
- D. Drawdowns must not be made to cover future expenditures.

D. Deferring Disbursements

- 1. Cash disbursements shall be released at the latest acceptable time, without affecting relationships with vendors.
- 2. Early payment discounts shall be taken advantage of if they result in a benefit.

E. Financial Statements

- 1. Financial statements shall be prepared monthly in order to effectively manage cash balances.
- 2. A balance sheet shall be prepared and the accounts reconciled on a monthly basis.
- 3. A budget report shall be prepared monthly comparing actual to budget. It shall be used as a forecast and indicator of any corrective actions as needed.

VI. ATTACHMENTS

VII. REFERENCES

Reimbursement Procedures